CORPORATE BUDGET MONITORING AS AT 30th JUNE 2014

	<u>(col 1)</u> Transfers From: £	<u>(col 2)</u> Transfers To: £	(col 3) Net Effect £
SECTION A - VIREMENTS FOR APPROVAL (APRIL, MAY & JUNE):			
			0 0
sub-total: Virements for approval	0	0	0

SECTION B - VIREMENTS ALREADY APPROVED BY CABINET (APRIL, MAY & JUNE):

<u>2014/15 Earmarkings</u> Corporate Bud - Reserves	-27,973,288		-27,973,288
DEC - C&R - Tour de France		180,000	180,000
DEC - C&R - Dearne Valley Miners Welfare		77,000	77,000
DEC - C&R - Experience Barnsley		70,000	70,000
DEC - C&R - Newcommen engine		5,000	5,000
DEC - C&R - Sport - NHS project DEC - C&R - Sport - ASOS contribution to Passport to Leisure		12,000	12,000
DEC - C&R - Worsbrough Mill - milling equipment		21,000 7,000	21,000 7,000
DEC - C&R - Community Safety Grant		25,000	25,000
DEC - C&R - Hackney Carriage - 3 yearly demand survey		22,000	22,000
DEC - C&R - ICT solution		36,000	36,000
DEC - C&R - consultancy		12,000	12,000
DEC - Development - Broadband feasibility		20,000	20,000
DEC - Development - LDF		280,000	280,000
DEC - Development - Gypsy and Traveller Liaison Officer		27,000	27,000
DEC - Development - Empty Homes and DFG's DEC - Environment - Waste Management		7,000 800,000	7,000 800,000
DEC - Environment - Engineers Repairs		200,000	200,000
DEC - Environment - Highways - revenue grant received 31/03/14		383,000	383,000
DEC - Environment - Highways - ECO Stars grant		10,000	10,000
Adults - Adult Mental Health Professional (AMHP) Training		75,000	75,000
Adults - Health - 7 Day Social Work		60,000	60,000
Adults - Communities - Ward Delegated Budgets		414,000	414,000
Adults - Supporting People - Sheltered Housing Alarms		114,000	114,000
Adults - Health - LD Contract Post		16,000	16,000
Adults - Health - Accommodation and Review Project Adults - Health - Telehealth Development		90,000	90,000 62,000
Adults - Health - Dementia Support Funding		62,000 25,000	62,000 25,000
Adults - Health - Intermediate Care Review		110,000	110,000
Adults - Health - LD Register Development		25,000	25,000
Adults - Health - Autism Funding		85,000	85,000
Adults - Health - High Cost Residential Review		8,000	8,000
Adults - Health - Residential Quality Improvement Framework		100,000	100,000
Adults - DOH - Zero Based Activity Review (ZBAR) Funding		21,000	21,000
Adults - Transformation - Shared Lives Development		120,000	120,000
Adults - Transformation - LATC Development Adults - Transformation - Controcc Implementation		344,000	344,000
Adults - Transformation - Controcc Implementation Adults - Transformation - LD Action Plan		190,000 87,000	190,000 87,000
Adults - Transformation - Social Care Transformation Programme		990,000	990,000
Adults - Workforce - Regional Training Delivery		64,000	64,000
Adults - Homelessness Grant - Support Worker Posts		51,000	51,000
Adults - CSO - Programme - Manager / Implementation		100,000	100,000
Adults - Supporting People - LD Accommodation Review - KLOE		195,000	195,000
Adults - Supporting People - Social Worker - Children at Risk		25,000	25,000
Public Health Earmarking		2,566,050	2,566,050
Corp - Fin & Prop Services Earmarkings Corp - Legal & Governance Earmarkings		1,330,000 200,000	1,330,000 200,000
Corp - Legal & Governance Earmarkings Corp - HR,P&P, Comms Earmarkings		200,000 478,500	200,000 478,500
Corporate Budgets - Future Council		2,000,000	2,000,000
Corporate Budgets - Insurance Fund		1,820,000	1,820,000
Corporate Budgets - Strategic Reserves		6,265,000	6,265,000
CYP&F - Directorate Management - Earmarkings		213,631	213,631
Schools - Earmarkings		5,124,991	5,124,991
CYP&F - AED Lifelong Learning - Earmarkings		1,655,474	1,655,474
CYP&F - AED Safeguarding - Earmakings		735,342	735,342
CYP&F - Asylum & Migration Exit Strategy - Earmarkings		19,300	19,300
Corp - Fin Prop IS - Moorland Plastics	-96,220		-96,220
CYPF - Moorland Plastics	, -	96,220	96,220
CYP&F - Transfer of MI Card Budget	-439,695	400.007	-439,695
Corporate Bud - Reserves		439,695	439,695
Corp - Fin Prop IS - Gateway Plaza Borrowing Costs	-1,294,990		-1,294,990
Corporate Bud - Capital Financing		1,294,990	1,294,990

	<u>(col 1)</u> Transfers From: £	<u>(col 2)</u> Transfers To: £	<u>(col 3)</u> Net Effect £
New Area Council Commissioning Budget Corporate Budgets Adults - Access & Support	-2,100,000	2,100,000	- <mark>2,100,000</mark> 2,100,000
sub-total: Virements already approved by Cabinet	-31,904,193	31,904,193	0
SECTION C - VIREMENTS WITHIN DELEGATED POWERS (APRIL, MAY & JUNE):			
Parks Premises			
DEC - Environmental Services Corp - Fin Prop IS - Parks Premises Budget	-109,920	109,920	109,920 <mark>-109,920</mark>
Wentworth Grant			
Corporate Items DEC - Culture & Regulations	-124,130	124,130	124,130
Shared Lives Marketing Budget			
Adults - Access & Support Adults - LD & Provider Services	-5,000	5,000	- <mark>5,000</mark> 5,000
Transfer of Equipment & Adaptations Service			
Adults - Vulnerable Adults Adults - LD & Provider Services	-712,970	712,970	-712,970 712,970
Transfer of Homelessness Service			
Adults - Vulnerable Adults Adults - Access & Support	-545,599	545,599	- <mark>545,599</mark> 545,599
Transfer of Unallocated Resources			
Adults - Vulnerable Adults Adults - LD & Provider Services	-4,462,311 -2,069,079		-4,462,311 -2,069,079
Adults - Access & Support	2,000,010	6,531,390	6,531,390
<u>Transfer of Welfare Rights Service from Benefits & Taxation</u> Corp - Fin Prop IS -Welfare Rights Hierarchy Changes Adults - Access & Support	-596,393	596,393	<mark>-596,393</mark> 596,393
Priory Day Unit & Mencap Active Contract Transfer			
Adults - Vulnerable Adults Adults - Access & Support	-15,000	15,000	- <mark>15,000</mark> 15,000
Substance Misuse Realignment			
Adults - Access & Support Adults - Vulnerable Adults	-57,010	57,010	- <mark>57,010</mark> 57,010
Removal of Supporting People Budgets from In House Services			
Adults - Access & Support Adults - LD & Provider Services	-762,400	762,400	- <mark>762,400</mark> 762,400
Healthwatch Budget Realignment	0.010		0.040
Adults - Access & Support Adults - LD & Provider Services	-3,348 -11,307		-3,348 -11,307
Adults - Vulnerable Adults		14,655	14,655
ICT Contract Adjustments Adults - Access & Support	-221,526		-221,526
Adults - Vulnerable Adults	-59,109	405	-59,109
Adults - LD & Provider Services Corp - Fin Prop IS - ICT Contract		125 280,510	125 280,510
Service User Engagement Structure Adjustments			
Adults - Vulnerable Adults Adults - Access & Support	-17,659	17,659	- <mark>17,659</mark> 17,659
Transport Review			
Adults - LD & Provider Services Adults - Access & Support	-52,326	36,836	- <mark>52,326</mark> 36,836
Adults - Vulnerable Adults		15,490	15,490
BLIS Transfer of Property Rent from P&P Adults - Access & Support	-19,080		-19,080
Corp - Fin Prop IS - BLIS Realignment	10,000	19,080	19,080
Contracts Post Honoraria Funding	7.000		7 000
Adults - Vulnerable Adults Adults - Access & Support	-7,630	7,630	- <mark>7,630</mark> 7,630

	(col 1) Transfers From: £	<u>(col 2)</u> Transfers To: £	(col 3) Net Effect £
Corp - Fin Prop IS - Lift Budget Adjustments CYPF - Lift Budget Adjustments	-63,590	63,590	63,590 - <mark>63,590</mark>
Corp - Fin Prop IS -Employee Costs VW Corp - Chief Exec - Employee Costs VW	-12,587	12,587	12,587 - <mark>12,587</mark>
Corp - Fin Prop IS - Behaviour Support CYPF - Behaviour Support	-960	960	960 - <mark>960</mark>
Corp - Legal & Gov - Member Dev Budget Corp - HR Perf & Comms - Member Dev Budget	-10,000	10,000	<mark>-10,000</mark> 10,000
Corp - Fin Serv & BSS - Prem Supplier Discount Income Budget Corp Bud Provisions - Prem Supplier Discount Income Budget	-50,000	50,000	50,000 - <mark>50,000</mark>
sub-total: Virements within powers	-9,988,934	9,988,934	0
GRAND TOTAL - ALL VIREMENTS	-41,893,127	41,893,127	0

BUDGETARY PROCEDURES 2014/15 CORPORATE BUDGET MONITORING AS AT 30th JUNE 2014

DIRECTORATE / DIVISION OF SERVICE BUDGET VARIANCES					
	<u>(col 1)</u>	<u>(col 3)</u>	<u>(col 4)</u>	<u>(col 5)</u>	<u>(col 6)</u>
		Approved			
		Variations for			
	Original Net 2014-	April, May &	Revised Net	Forecast Outturn -	
	15 Budget	June 2014	Budget	June	Variation
	£	£	£	£	£
DIRECTORATE					
Development, Environment & Cultural Services					
Directorate Management	(26,350)	-	(26,350)	(26,350)	-
Environmental Services	24,526,794	1,502,920	26,029,714	26,229,714	200,000
Development	5,240,818	334,000	5,574,818	5,514,818	(60,000)
Culture & Regulatory Services	5,070,469	591,130	5,661,599	5,921,599	260,000
sub-total Development, Environment & Cultural Services	34,811,731	2,428,050	37,239,781	37,639,781	400,000
Children Voung Doonlo & Familiaa					
Children, Young People & Families	(00 705)	E 206 040	E 266 404	E 10E 101	(474 000)
Directorate Management	(20,725)	5,386,849	5,366,124		(171,000)
Schools	16,532,884	5,124,991	21,657,875		(1,400,000)
Lifelong Learning, Achievement & Enterprise	13,727,936	2,524,815	16,252,751	16,202,751	(50,000)
Strategic Partnership & Commissioning Service	5,184,487	(5,184,487)	20 045 205	-	2 467 000
Safeguarding, Health, & Social Care sub-total Children, Young People & Families	20,556,850 55,981,432	(511,455) 7,340,713	20,045,395 63,322,145		<u>3,467,000</u> 1,846,000
Sub-total Children, Young reople & Failines	55,501,452	7,540,715	03,322,143	05,100,145	1,040,000
Adults and Communities					
Neighbourhoods, Access and Support	3,852,668	11,002,753	14,855,421	14,355,421	(500,000)
Vulnerable Adults	30,808,641	(5,598,123)	25,210,518		300,000
Disability and Provider Services	18,616,629	363,173	18,979,802	19,179,802	200,000
AD Commissioning	-	-	-	-, -,	
sub-total Adults & Communities	53,277,938	5,767,803	59,045,741	59,045,741	-
Public Health					
Public Health	140,120	2,566,050	2,706,170		(2,952,412)
sub-total Public Health	140,120	2,566,050	2,706,170	-246,242	(2,952,412)
Corporate Services					
Finance & Property & Information Services	17,633,480	(353,383)	17,280,097	17,321,147	41,050
Legal & Governance	2,400,478	190,000	2,590,478		30,000
HR, Performance, Partnerships & Communications	705,877	488,500	1,194,377		(200,000)
sub-total Corporate Services	20,739,835	325,117	21,064,952	·	(128,950)
				,,	(,)
OVERALL SERVICE TOTALS	164,951,056	18,427,733	183,378,789	182,543,427	(835,362)
Other Non Service Items					
Capital Financing Costs	(14,152,450)	1,294,990	(12,857,460)	(12,857,460)	-
Levies	13,829,335	1,234,330	13,829,335		-
Corporate Items	8,798,664	1,595,870	10,394,534		-
Provisions	13,835,515	(50,000)	13,785,515		-
Contribution From Reserves / Balances		(21,268,593)	(21,268,593)		-
		(_1,200,000)	(,200,000)	(21,200,000)	
OVERALL AUTHORITY BUDGET	187,262,120		187,262,120	186,426,758	(835,362)

APPENDIX 2

DETAILED SERVICE VARIANCES @ 30TH JUNE 2014

	(Col 1) ONGOING BASE BUDGET ISSUES	(Col 2) NON ACHIEVEMENT OF EFFICIENCY ISSUES	(Col 3) TOTAL - ALL BUDGETARY ISSUES
SERVICE / BUDGET HEAD	JUNE	JUNE	JUNE
DEVELOPMENT, ENVIRONMENT & CULTURAL SERVICES			
Directorate Management			
<u>Development</u> Building Control salaries Building Control income Other salary savings	-90,000 75,000 -60,000		-90,000 75,000 -60,000
<u>Environmental Services</u> Engineers	200,000		200,000
<u>Culture and Regulatory Services</u> Culture income Decriminalised car parking income Salary savings Other parking income	100,000 150,000 -60,000 70,000		100,000 150,000 -60,000 70,000
<u>Variations relating to KLOE's</u> Building Control income		15,000	15,000
Sub-Total - Development, Environment & Cultural Services	385,000	15,000	400,000
CHILDREN, YOUNG PEOPLE & FAMILIES			
<u>Directorate Management</u> Executive Director / Other strategic Management Social care workforce development - Unfunded subscription costs School Organisation & Governance - increased home to school transport Business Support - unrecovered overhead costs	-212,000 30,000 87,000 150,000		<mark>-212,000</mark> 30,000 87,000 150,000
Schools			
<u>AED Lifelong Learning, Achievement & Enterprise</u> Learning & Standards - vacancy savings + increased trading income Early Years & Childhood services - reduced take up of places Open Acess & Youth Support services - staff turnover & reduced costs Community Learning & Information Services - reduced contract income Moorland Plastics - reduced sales & increased operating costs Other variances	-44,000 -50,000 -60,000 176,000 37,000 14,000	150,000	-44,000 -50,000 -60,000 176,000 187,000 14,000
<u>AED Safeguarding, Health, & Social Care</u> Children in Care - care leaver costs / supported accommodation	122,000		122,000

Sub-Total - Children, Young People & Families	317,000	150,000	467,000
	,	,	,

67,000

67,000

Other variances

DETAILED SERVICE VARIANCES @ 30TH JUNE 2014

	(Col 1) ONGOING BASE BUDGET ISSUES	(Col 2) NON ACHIEVEMENT OF EFFICIENCY ISSUES	(Col 3) TOTAL - ALL BUDGETARY ISSUES
<u>SERVICE / BUDGET HEAD</u> ADULTS & COMMUNITIES	JUNE	JUNE	JUNE
<u>Neighbourhoods Access and Support</u> Local Welfare Assistance Scheme	-500,000		-500,000
<u>Vulnerable Adults</u> Judgment of Supreme Court in relation to DOLS	300,000		300,000
<u>Disability and Provider Services</u> Terms and Conditions KLOE (5 in 7 working)	1	200,000	200,000
Sub-Total - Adults & Communities	-200,000	200,000	0
PUBLIC HEALTH			
Unallocated Public Health Grant and staffing underspend funded from Public Health Grant	-2,952,412		-2,952,412
Sub-Total - Public Health	-2,952,412	0	-2,952,412

DETAILED SERVICE VARIANCES @ 30TH JUNE 2014

	(Col 1) ONGOING BASE BUDGET ISSUES	(Col 2) NON ACHIEVEMENT OF EFFICIENCY ISSUES	(Col 3) TOTAL - ALL BUDGETARY ISSUES
SERVICE / BUDGET HEAD	JUNE	JUNE	JUNE
CORPORATE SERVICES			
FINANCE, PROPERTY & INFORMATION SERVICES			
<u>Financial Services</u> Staff Turnover/Vacancy Management	-250,000		-250,000
<u>Information Services</u> Staff Turnover/Vacancy Management	-138,950		-138,950
<u>Property & Procurement</u> Printing & Reprographic Services - Reduced Income/MFD Costs Reduced Income - Business & Resource Centres, Markets NNDR Costs - Vacant Units Increased Building Security Costs NPS Partnership - Superannuation Claim	86,000 264,000 85,000 25,000 120,000		86,000 264,000 85,000 25,000 120,000
<u>Corporate Director</u> Senior Management Restructure - Deletion of Post	-150,000		-150,000
Chief Executive			
Sub-Total - Finance, Property & Information Services	41,050	0	41,050
<u>LEGAL & GOVERNANCE</u> Elections & Land Charges			
Increased Land Charges Income	-20,000		-20,000
Revised Search Fee Costs	-10,000		-10,000
<u>Legal Services</u> Academy Conversion - Increased Staffing Costs	70,000		70,000
Council Covornance & Member Support			
<u>Council Governance & Member Support</u> Various minor variances	-10,000		-10,000
Sub-Total - Legal & Governance	30,000	0	30,000
HR, COMMUNICATIONS, PERFORMANCE & PARTNERSHIPS			
Human Resources			
Staff Turpovor//acapov Management	04.000		-04 000

Staff Turnover/Vacancy Management

-94,000

-94,000

<u>Organisation & Workforce Development, Performance & Partnerships Improveme</u> Staff Turnover/Vacancy Management	-32,000		-32,000
<u>Communications</u> Staff Turnover/Vacancy Management	-29,000		-29,000
<u>Health, Safety & Emergency Resilience</u> Staff Turnover/Vacancy Management	-45,000		-45,000
Sub-Total - HR, Communications, Performance & Partnerships	-200,000	0	-200,000
Sub-Total - Corporate Services	-128,950	0	-128,950
OVERALL SERVICE TOTALS	-2,579,362	365,000	-2,214,362

CORPORATE BUDGETS (NON SERVICE)

Capital Financing Costs

Corporate Items

GRAND TOTAL	-2,579,362	365,000 -2,214,362	

<u>Key:-</u>

No Cause for Concern <£0 Minor Cause for Concern >£0 <£50K Major Cause for Concern >£50K

KEY LINES OF ENQUIRY - VARIANCES AGAINST APPROVED BUDGET

DEVELOPMENT, ENVIRONMENT & CULTURAL SERVICES	£	£	£
Cross Cutting	Target	Outturn	Variance
Review of management / supervisory posts	218,000	218,000	0
Intro of Eco Engines	4,000	4,000	0
	,	,	
	222,000	222,000	0
<u>Development</u>			
Restructure of Development team	236,000	236,000	0
Delete two vacant posts plus a minor restructure Increase income target - Building Control	70,000 15,000	70,000	0 15 000
Reduce Remaking Barnsley projects budget	60,000	0 60,000	-15,000 0
Reduce Enterprising barnsley projects budget	15,000	15,000	0
Increase income target - Planning fees	30,000	30,000	0
One off savings S.Y.S.G.E.P.	60,000	60,000	0
_			
Environment	486,000	471,000	-15,000
Service restructure - reduction of an additional Head of Service	70,000	70,000	0
Efficiency savings (senior managers reduction, redesign refuse / recycling	10,000	10,000	0
service, fewer maintenance operatives, improved disposal contracts and	1,300,000	1,300,000	0
improved trading surpluses	. ,		
Reducing Services in Neighbourhood Pride, Waste Management and Highways.	750,000	750,000	0
Adjustment to Engineers trading surplus	20,000	20,000	0
Additional surplus savings in 2 KLOE above	120,000	120,000	0
Westgate management efficiency savings - reduce 4 group leaders to 2	105,000	105,000	0
Restructure Network Resilience and Asset Management group	20,000	20,000	0
Bridges and Structures team restructure	48,000	48,000	0
Highways Development Control restructure	42,000	42,000	0
Landscape Design Transportation Strategy	40,000 35,000	40,000 35,000	0 0
Traffic Regulation Orders and Traffic Studies	35,000	35,000	0
Increase cost of Residents Parking permits	10,000	10,000	0
Increase efficiency / productivty of design consultancy	90,000	90,000	0
Capitalisation of staff costs	75,000	75,000	0
Further increase in Engineers trading surplus	65,000	65,000	0
-	2,825,000	2,825,000	0
-	2,023,000	2,023,000	<u> </u>
Culture and Regulatory Services			
Efficiency savings from the creation of a generic Enforcement Officer role	100,000	100,000	0
Bereavement Services 6% rise in cremation fees	48,000	48,000	0
Delete post ot Technical Assistant	21,000	21,000	0
Minor restructure of Enforcement and Community Safety	24,000	24,000	0
Delete Technical Clerk post - Regulatory Services	21,000	21,000	0
Rationalise out of hours dog warden cover	10,000	10,000	0
Reduction of one gardener at the Crematorium	21,000	21,000	0
Increase burial fees - Bereavement Services	20,000	20,000	0
Reduction in grant payable to Barnsley Civic Enterprise	20,000 285,000	20,000 285,000	<u> </u>
-	203,000	203,000	0
DEC DIRECTORATE SUMMARY			
KLOE's on target	3,803,000	3,803,000	0
KLOE's not on target	15,000	0	15,000
TOTAL DEVELOPMENT KLOE's	3,818,000	3,803,000	15,000

		APPE	NDIX 4
CHILDREN, YOUNG PEOPLE & FAMILIES	£	£	£
<u>Lifelong Learning, Achievement & Enterprise</u> CC/TP/1 - Other 3rd sector payments	Target 41,000	Outturn 41,000	Variance 0
LLAE/C1 & C2 - Integrated Youth Support Services - Reconfiguration of Integrated Youth Support Services to include positive, recreational and leisure activities for children and young people.	451,000	451,000	0
SSPC/A5 - Supported Employment - Review Moorland Plastics Supported Business with a view to it becoming self sustainable over three years SSPC/A6/CCC1 - Community Learning Centres - Review all provision within Community Learning Centres and Business Centres to ensure targeted support	150,000	0	-150,000
for vulnerable groups, families and low skilled and/or workless young people and adults.	160,000	160,000	0
LLAE/A4 - Music Service - Examine stopping the subsidy for tuition fees and increase charges within the music service to vulnerable groups. LLAE/B2 - Early Childhood Services - Strategic Review	208,000 300,000	208,000 300,000	0 0
LLAE/B1 - Early Childhood Services - Reconfiguration of Early Childhood Services.	200,000	200,000	0
-	1,510,000	1,360,000	-150,000
Safeguarding, Health & Social Care			
 SHSC/A2 - Education Welfare - Review of EWO function to ensure a focus on core tasks and to explore increased income generation through charging arrangements to schools and academies for EWO services. SHSC/B3 - Integrated Inclusion services -Review services which promote inclusion for children /young people with disabilities and special educational needs in educational settings to improve efficiency including reducing staff costs 	20,000	20,000	0
and become self financing via income generation in respect of base budget support.	200,000	200,000	0
-	220,000	220,000	0
Strategic Services, Partnership & Commissioning			
SSPC/A7 & A8 - Data / Programme Management - Review information management and project management services redesigning these, where appropriate, to focus on priority work packages and projects. Examine a potential reduced scope focussing on priorities, core business and efficiency processes. Review charging models for schools and other establishments. SSPC/A12 - Business Support Services - Review of business support in	25,000	25,000	0
collaboration with Adults and Community Services to rationalise service provision.	47,000	47,000	0
SSPC/D4 - SSPC Review - Review across all SSPC services with a view to redesigning and reducing service.	100,000	100,000	0
SSPC/B5/CCC6 - Joint Commissioning - Review of strategic, joint and service commissioning budgets. This will mean reducing the budgets which are used to fund front line early intervention and therapeutic support to families, currently delivered through contracts with the Third Sector. SSPC/D3 - Senior Management - Review CYP&F Head of Service and Assistant Executive Directors to reduce overall structure in line with new service	185,000	185,000	0
areas	245,000	245,000	0
	602,000	602,000	0

CYPF DIRECTORATE SUMMARY			
KLOE's on target	2,182,000	2,182,000	0
KLOE's not on target	150,000	0	150,000
TOTAL CYP&F KLOE's	2,332,000	2,182,000	150,000

Neighbourhoods Access and Support ACJ/275 - Supporting People 823,000 823,000 ACJ/271 - Review Advocacy/Prevention/Involvement 266,000 266,000 CC/TC1 - 5/7 Working 390,000 190,000 -200 BS/DS/1 - Integration of Registration service into Barnsley Connects 125,000 160,000 60,000 AC/A2/15 - Business Support 60,000 50,000 50,000 270,000 AC/AS/19 - Replacement Buses for Transport 50,000 50,000 270,000 270,000 AC/AS/21 - Information Systems - Hardware Cost Reductions 30,000 30,000 400,000 AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 100,000 100,000 AC/AS/24 - Commissioning - Staffing Review 100,000 140,000 40,000 400,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 140,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 140,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 50,000 30,000 30,000 AC/AS/2	ADULTS AND COMMUNITIES	£	£	£
AC/JC/5 - Supporting People 823,000 823,000 AC/JC/11 - Review Advocacy/Prevention/Involvement 266,000 266,000 CC/TC/1 - ST Working 390,000 190,000 -200 BS/DS/1 - Integration of Registration service into Barnsley Connects 125,000 60,000 60,000 AC/AZS/15 - Business Support 50,000 50,000 AC/AS/20 Review Service User / Carer Support 270,000 270,000 AC/AS/21 - Information Systems - Hardware Cost Reductions 30,000 30,000 30,000 AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 100,000 100,000 AC/AS/25 - Partner Contribution to Health & Wellbeing Co-ordinator 30,000 30,000 2,544,000 -200 Vulnerable Adults AC/JC/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 40,000 140,000 AC/JA/8 - Reconfiguration of Assessment & Care Management 408,000 408,000 402/V/12 - Assessment and Care Management 408,000 402/V/12 - Assessment and Care Management 408,000 300,000 300,000 300,000 <t< td=""><td>Neighboughands Assess and Cumpart</td><td>Target</td><td>Outturn</td><td>Variance</td></t<>	Neighboughands Assess and Cumpart	Target	Outturn	Variance
AC/JC/11 - Review Advocacy/Prevention/Involvement 266,000 266,000 CC/TC/1 - 5/7 Working 390,000 190,000 -200 BS/DS/1 - Integration of Registration service into Barnsley Connects 125,000 125,000 AC/A2S/15 - Business Support AC/A2S/15 - Business Support 60,000 60,000 AC/AS/19 - Replacement Buses for Transport 50,000 50,000 AC/AS/20 - Review Service User / Carer Support 270,000 270,000 30,000 AC/AS/21 - Information Systems - Hardware Cost Reductions 30,000 400,000 AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/25 - Partner Contribution to Health &Wellbeing Co-ordinator 30,000 30,000 AC/AS/25 - Partner Contribution to Health &Wellbeing Co-ordinator 30,000 50,000 AC/JC/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 40/A0,000 AC/VA/8 - Reconfiguration of Assessment & Care Management 519,000 519,000 50,000 AC/VA/9 - Active Purchasing Budget Management Premises 35,000 35,000 35,000 AC/VA/13 - Older People Care Package - Further Reductions 300,000 300,000 300,000 AC/AC/		822.000	822.000	0
CC/TC/1 - 5/7 Working 390,000 190,000 -200 BS/DS/1 - Integration of Registration service into Barnsley Connects 125,000 125,000 60,000 AC/AS/19 - Replacement Buses for Transport 60,000 60,000 60,000 AC/AS/19 - Replacement Buses for Transport 50,000 50,000 270,000 270,000 AC/AS/21 - Information Systems - Hardware Cost Reductions 30,000 30,000 400,000 AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 100,000 30,000 AC/AS/25 - Partner Contribution to Health & Wellbeing Co-ordinator 30,000 30,000 2,544,000 -200 Vulnerable Adults AC/JC/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 140,000 400,000 AC/JZ/9 - Active Purchasing Budget Management 408,000 408,000 407/VA12 - Assessment and Care Management 408,000 408,000 407/VA12 - Assessment and Care Management Premises 35,000 300,000 1,452,000 1,452,000 1,452,000 1,452,000 1,452,000 1,422,000		,	-	0
BS/DS/1 - Integration of Registration service into Barnsley Connects 125,000 125,000 AC/A2S/15 - Business Support 60,000 60,000 AC/AS/20 - Review Service User / Carer Support 270,000 270,000 AC/AS/21 - Information Systems - Hardware Cost Reductions 30,000 30,000 AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 100,000 30,000 AC/AS/25 - Partner Contribution to Health &Wellbeing Co-ordinator 30,000 30,000 30,000 AC/LC/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 50,000 AC/L2/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 2,344,000 -200 AC/L2/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 519,000 AC/AV/A00 400,000 AC/AV,000 400,000			-	0
AC/A2S/15 - Business Support 60,000 60,000 AC/AS/19 - Replacement Buses for Transport 50,000 50,000 AC/AS/20 - Review Service User / Carer Support 270,000 270,000 AC/AS/21 - Information Systems - Hardware Cost Reductions 30,000 400,000 AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 100,000 AC/AS/25 - Partner Contribution to Health &Wellbeing Co-ordinator 30,000 30,000 Vulnerable Adults 2,544,000 2,344,000 -200 Vulnerable Adults 50,000 50,000 50,000 AC/AS/25 - Partner Contribution to Health &Wellbeing Co-ordinator 30,000 30,000 AC/AS/26 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 AC/A/87 - Active Purchasing Budget Management 408,000 408,000 AC/VA/9 - Active Purchasing Budget Management 408,000 408,000 AC/VA/12 - Assessment and Care Management Premises 35,000 300,000 AC/VA/13 - Older People Care Package - Further Reductions 300,000 300,000 AC/D/T - Further Day Opportunities 200,000 <t< td=""><td>5</td><td></td><td>-</td><td>-200,000</td></t<>	5		-	-200,000
AC/AS/19 - Replacement Buses for Transport 50,000 50,000 AC/AS/20 - Review Service User / Carer Support 270,000 270,000 AC/AS/21 - Information Systems - Hardware Cost Reductions 30,000 30,000 AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 100,000 AC/AS/25 - Partner Contribution to Health &Wellbeing Co-ordinator 30,000 30,000 AC/AS/26 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 2,544,000 -200 AC/JC/6 - Intermediate Care Beds - Reduce Capacity 519,000 519,000 519,000 50,000 AC/AV/48 - Reconfiguration of Assessment & Care Management 408,000 408,000 408,000 AC/VA/12 - Assessment and Care Management Premises 35,000 35,000 300,000 AC/VA/13 - Older People Care Package - Further Reductions 300,000 300,000 20,000 Disability and Provider Services 20,000 20,000 27,000 27,000 AC/D/7 - Further Day Opportunities Reconfiguration 100,000 100,000 20,000 27,000 AC/JD/10 - Review of Day Opportunities 200,				0
AC/AS/20 - Review Service User / Carer Support 270,000 270,000 AC/AS/21 - Information Systems - Hardware Cost Reductions 30,000 30,000 AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 100,000 AC/AS/25 - Partner Contribution to Health &Wellbeing Co-ordinator 30,000 30,000 Vulnerable Aduits X 2,544,000 2,344,000 -200 AC/JC/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 408,000 408,000 AC/JAC/9 - Intermediate Care Beds - Reduce Capacity 519,000 519,000 519,000 408,000 AC/VA/8 - Reconfiguration of Assessment & Care Management 408,000 408,000 408,000 AC/VA/12 - Assessment and Care Management Premises 35,000 35,000 300,000 AC/D/VA/13 - Older People Care Package - Further Reductions 100,000 1,452,000 1,452,000 Disability and Provider Services 20,000 20,000 20,000 20,000 AC/D/T - Further Day Opportunities Reconfiguration 100,000 100,000 25,000 AC/D/T - Further Day Opportunities 75,0			-	0
AC/AS/21 - Information Systems - Hardware Cost Reductions 30,000 30,000 AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/23 - Commissioning - Staffing Review 100,000 100,000 AC/AS/25 - Partner Contribution to Health &Wellbeing Co-ordinator 30,000 2,544,000 -200 Vulnerable Adults AC/JC/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 400,000 AC/JZ/16 - Mental Health Contract (SWYPFT) 140,000 140,000 140,000 AC/VA/9 - Active Purchasing Budget Management 519,000 519,000 35,000 AC/VA/12 - Assessment and Care Management Premises 35,000 35,000 300,000 AC/D/7 - Further Day Opportunities 200,000 200,000 100,000 AC/JZ/16 - Review of Day Opportunities 200,000 200,000 200,000 AC/JZ/15 - Equipment and Adaptations 75,000 75,000 75,000 AC/DPS/8 - Independent Living At Home Trading Model - Income Target 100,000 100,000 100,000 AC/DPS/9 - Autism Strategy - Non Recurrent Requirement 50,000 50,000 50,000 50,000 AC/DPS/10 - Workforce Development - Variou	· · ·		-	0
AC/AS/23 - Balance of Re-ablement Funding - Maintain Existing Services 400,000 400,000 AC/AS/24 - Commissioning - Staffing Review 100,000 100,000 AC/AS/25 - Partner Contribution to Health & Wellbeing Co-ordinator 30,000 30,000 Vulnerable Adults 2,544,000 2,344,000 -200 Vulnerable Adults AC/JC/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 400,000 AC/AS/26 - Mental Health Contract (SWYPFT) 140,000 140,000 140,000 AC/VA/8 - Reconfiguration of Assessment & Care Management 519,000 519,000 AC/VA/9 - Active Purchasing Budget Management 408,000 408,000 30,000 30,000 AC/VA/12 - Assessment and Care Management Premises 35,000 35,000 35,000 36,000 AC/VA/13 - Older People Care Package - Further Reductions 300,000 1452,000 1,452,000	••		-	0
AC/AS/24 - Commissioning - Staffing Review100,000100,000AC/AS/25 - Partner Contribution to Health & Wellbeing Co-ordinator30,00030,000 Vulnerable Adults2,544,0002,344,000 -200AC/JC/9 - Intermediate Care Beds - Reduce Capacity50,00050,000AC/VA/9AC/JC/16 - Mental Health Contract (SWYPFT)140,000140,000AC/VA/8 - Reconfiguration of Assessment & Care Management519,000519,000AC/VA/9 - Active Purchasing Budget Management408,000408,000AC/VA/12 - Assessment and Care Management35,00035,000AC/VA/13 - Older People Care Package - Further Reductions300,000300,000 Disability and Provider Services 75,00075,000AC/D/7 - Further Day Opportunities200,000200,000AC/DS/8 - Independent Living At Home Trading Model - Income Target100,000100,000AC/DPS/9 - Autism Strategy - Non Recurrent Requirement50,00050,000AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,00040,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,00050,000	AC/AS/21 - Information Systems - Hardware Cost Reductions	30,000	30,000	0
AC/AS/25 - Partner Contribution to Health & Wellbeing Co-ordinator 30,000 30,000 Vulnerable Adults 2,544,000 2,344,000 -200 AC/JC/9 - Intermediate Care Beds - Reduce Capacity 50,000 50,000 AC/000 AC/AS/25 - Partner Contribution of Assessment & Care Management 519,000 140,000 AC/VA/8 - Reconfiguration of Assessment & Care Management 408,000 408,000 AC/VA/9 - Active Purchasing Budget Management 408,000 408,000 AC/VA/12 - Assessment and Care Management Premises 35,000 35,000 AC/VA/13 - Older People Care Package - Further Reductions 300,000 300,000 Disability and Provider Services 100,000 1,452,000 AC/D/7 - Further Day Opportunities 75,000 75,000 AC/JC/15 - Equipment and Adaptations 75,000 75,000 AC/DPS/8 - Independent Living At Home Trading Model - Income Target 100,000 100,000 AC/DPS/9 - Autism Strategy - Non Recurrent Requirement 50,000 50,000 AC/DPS/10 - Workforce Development - Various Minor Efficiencies 40,000 40,000 AC/DPS/11 - Day Opportunities - Alternative Travel Model 50,000 50,000				0
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Vulnerable AdultsAC/JC/9 - Intermediate Care Beds - Reduce Capacity50,000AC/JC/16 - Mental Health Contract (SWYPFT)140,000AC/VA/8 - Reconfiguration of Assessment & Care Management519,000AC/VA/9 - Active Purchasing Budget Management408,000AC/VA/9 - Active Purchasing Budget Management Premises35,000AC/VA/12 - Assessment and Care Management Premises35,000AC/VA/13 - Older People Care Package - Further Reductions300,000 1,452,0001,452,0001,452,0001,452,0001,452,0001,452,0001,452,0001,000100,000 100,000100,000100,000 100,000 AC/D/7 - Further Day Opportunities ReconfigurationAC/JC/10 - Review of Day Opportunities200,000AC/JC/15 - Equipment and Adaptations75,000AC/DPS/8 - Independent Living At Home Trading Model - Income Target100,000AC/DPS/9 - Autism Strategy - Non Recurrent Requirement50,000AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,000	AC/AS/25 - Partner Contribution to Health &Wellbeing Co-ordinator	30,000	30,000	0
AC/JC/9 - Intermediate Care Beds - Reduce Capacity50,00050,000AC/JC/16 - Mental Health Contract (SWYPFT)140,000140,000AC/VA/8 - Reconfiguration of Assessment & Care Management519,000519,000AC/VA/9 - Active Purchasing Budget Management408,000408,000AC/VA/12 - Assessment and Care Management Premises35,00035,000AC/VA/13 - Older People Care Package - Further Reductions300,000300,000 Disability and Provider Services AC/D/7 - Further Day Opportunities Reconfiguration100,000100,000AC/JC/16 - Review of Day Opportunities200,000200,000AC/JC/15 - Equipment and Adaptations75,00075,000AC/DPS/8 - Independent Living At Home Trading Model - Income Target100,000100,000AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,00040,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,00050,000		2,544,000	2,344,000	-200,000
AC/D/7 - Further Day Opportunities Reconfiguration100,000100,000AC/JC/10 - Review of Day Opportunities200,000200,000AC/JC/15 - Equipment and Adaptations75,00075,000AC/DPS/8 - Independent Living At Home Trading Model - Income Target100,000100,000AC/DPS/9 - Autism Strategy - Non Recurrent Requirement50,00050,000AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,00040,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,00050,000	AC/JC/9 - Intermediate Care Beds - Reduce Capacity AC/JC/16 - Mental Health Contract (SWYPFT) AC/VA/8 - Reconfiguration of Assessment & Care Management AC/VA/9 - Active Purchasing Budget Management AC/VA/12 - Assessment and Care Management Premises	140,000 519,000 408,000 35,000 300,000	140,000 519,000 408,000 35,000 300,000	0 0 0 0 0 0
AC/D/7 - Further Day Opportunities Reconfiguration100,000100,000AC/JC/10 - Review of Day Opportunities200,000200,000AC/JC/15 - Equipment and Adaptations75,00075,000AC/DPS/8 - Independent Living At Home Trading Model - Income Target100,000100,000AC/DPS/9 - Autism Strategy - Non Recurrent Requirement50,00050,000AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,00040,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,00050,000		· ·	· · ·	
AC/JC/10 - Review of Day Opportunities200,000200,000AC/JC/15 - Equipment and Adaptations75,00075,000AC/DPS/8 - Independent Living At Home Trading Model - Income Target100,000100,000AC/DPS/9 - Autism Strategy - Non Recurrent Requirement50,00050,000AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,00040,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,00050,000		100.000	100.000	0
AC/JC/15 - Equipment and Adaptations75,000AC/DPS/8 - Independent Living At Home Trading Model - Income Target100,000AC/DPS/9 - Autism Strategy - Non Recurrent Requirement50,000AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,000			-	0
AC/DPS/8 - Independent Living At Home Trading Model - Income Target100,000AC/DPS/9 - Autism Strategy - Non Recurrent Requirement50,000AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,000		•	•	0
AC/DPS/9 - Autism Strategy - Non Recurrent Requirement50,00050,000AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,00040,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,00050,000				0
AC/DPS/10 - Workforce Development - Various Minor Efficiencies40,00040,000AC/DPS/11 - Day Opportunities - Alternative Travel Model50,00050,000			-	0
AC/DPS/11 - Day Opportunities - Alternative Travel Model 50,000 50,000			-	0
	•			0
	AC/DPS/11 - Day Opportunities - Alternative Travel Model	50,000	50,000	0
615,000 615,000		615,000	615,000	0

ADULTS AND COMMUNITIES DIRECTORATE SUMMARY				
<u>KLOE's on target</u> KLOE's not on target	4,221,000 390,000	4,221,000 190,000	0 200,000	
TOTAL ADULTS AND COMMUNITIES KLOE's	4,611,000	4,411,000	200,000	

PUBLIC HEALTH	£	£	£
2014/15 KLOE's	Target	Outturn	Variance
	0	0	0
	0	0	0
	0	0	0
PUBLIC HEALTH DIRECTORATE SUMMARY			
KLOE's on target	0	0	0
KLOE's not on target	0	0	0
TOTAL PUBLIC HEALTH KLOE's	0	0	0

CORE SERVICES

FINANCE, PROPERTY & INFORMATION SERVICES	£	£	£
<u>2014/15 KLOE's</u>	Target	Outturn	Variance
CE/IS/1&6 - Merged review of information, management & technology across			
the right sized IS service	297,200	297,200	0
CE/IS/15 - Desk Top Asset Review	62,000	62,000	0
CS/FP/1 - Information Services - Telephony Lines	100,000	100,000	0
CS/FP/2 - Information Services - Blackberry Contract	175,000	175,000	0
		~~~~~	0
CS/FP/3 - Information Services - BULL TCL Management of Blackberry Estates	20,000	20,000	0
CS/FP/4 - Information Services - Additional Desk Top Review CS/FP/7 - SMT Restructure Finance Property & Information Services	38,000 152,694	38,000 152,694	0 0
CS/FF/7 - SIMT Restructure Finance Froperty & Information Services	152,094	152,094	0
CS/FP/8 - Finance - Prompt Payment Discount (Oxygen Finance Scheme)	50,000	50,000	0
DEV/ECH/1 - Reduction in BPL Management Fee	100,000	100,000	0
F&P/BT/1 & 2 - Review of Benefits & Taxation Service	77,246	77,246	0
F&P/BT/4 - Increase in court costs	50,000	50,000	0
F&P/FBS/11,14&18 - Financial Services restructure	337,000	337,000	0
F&P/IARM/1 - Divisional Restructure	63,000	63,000	0
F&P/PP/11 - Cleansing of Mail & Hybrid Mail Solution	38,000	38,000	0
F&P/PP/14 - Reduction in Asset Management Service Provided by NPS	58,000	58,000	0
F&P/PP/17 - NPS - 10% Contract Reductions	135180	135180	0
CC/TP/1 - Other 3rd sector payments (inc CB)	24000	24000	0
-	1,777,320	1,777,320	0
-	1,777,320	1,777,320	0
LEGAL & GOVERNANCE	£	£	£
	~ Target	~ Outturn	~ Variance
	<u> </u>		
CS/LG/1 - Rationalistion of Officer Support for Overview and Scutiny	93,624	93,624	0
BS/LS/7 - Reduce Business Unit Support Legal Services	50,400	50,400	0
CE/CGU/1 - Rationalise Overall Members Support arrangements	10,000	10,000	0
-	154,024	154,024	0
—			
HUMAN RESOURCES, COMMUNICATIONS AND PERFORMANCE &			
PARTNERSHIPS	£	£	£
-	Target	Outturn	Variance
2014/15 KLOE's	69,000	68.000	0
CE/HR/2 - Review of Directorate support CE/HR/3 - Review of Health, Safety & Emergency Resiliance including	68,000	68,000	0
Wellbeing & Occupation Health	20,000	20,000	0
CE/HR/4 - Review of Performance & Development Division including	20,000	20,000	0
Reward/Org Management	29,000	29,000	0
CE/HR/5 - Review of Strategic Recruitment & Safeguarding	43,000	43,000	0
CE/HR/1 & - Review of HR Structure	245,120	245,120	0
Cross Cutting KLOE - CC/TP/1 - Review of Third Sector Payments	15,000	15,000	0
_			
-	420,120	420,120	0
CORE SERVICES SUMMARY			
KLOE's on target	2,351,464	2,351,464	0
KLOE's not on target	0	0	0
TOTAL CORPORATE SERVICES KLOE'S	2,351,464	2,351,464	0
OVERALL KLOE SUMMARY			
KLOE's on target	12,557,464	12,557,464	0
KLOE's not on target	555,000	190,000	365,000
			000,000
	13,112,464	12,747,464	365,000

### Housing Revenue Account Position as at 30th June 2014

	Approved Budget 2014/15	Forecast Outturn	Variance
	£	£	£
Income			
Dwellings Rent	70,713,450	70,713,450	0
Non Dwellings Rent	381,920	399,680	17,760
Heating Charges	742,710	742,710	0
Other Charges for Services & Facilities	560,290	539,131	-21,159
Shared Amenities	397,720	397,720	0
Contributions towards Expenditure	677,890	678,780	890
	73,473,980	73,471,471	-2,509
Expenditure			
Repairs & Maintenance (including fees)	17,861,170	17,861,170	0
Supervision and Management	16,046,260	16,046,260	0
Rents Rates Taxes & Other Charges	297,890	294,800	-3,090
Provision for bad and doubtful debts	1,100,000	1,100,000	0
Depreciation & Impairment of Fixed Assets	13,027,970	13,027,970	0
Debt Management Costs	92,710	92,710	0
	48,426,000	48,422,910	-3,090
Net Cost of Services	-25,047,980	-25,048,561	-581
Interest Payable and similar charges	12,970,940	11,786,749	-1,184,191
Voluntary MRP	0	0	0
Amortised Premiums and Discounts	77,570	77,570	0
Investment Income	-191,820	-158,372	33,448
Transfer from the Major Repairs Reserve	7,057,170	7,057,170	0
Revenue Contribution to Capital	20,780,760	0	-20,780,760
Total Surplus (-)/ Deficit for the year	15,646,640	-6,285,444	-21,932,084
Adjust for slippage on Revenue Contributions to Capital			20,780,760
Net improvement in financial position			1,151,324

Key:-

No Cause for Concern Minor Cause for Concern Major Cause for Concern

